OSOYOOS GOLF CLUB
STATEMENT OF FINANCIAL POSITION
MARCH 31, 2025

	MAR-25	MAR-24	Variance			MAR-25	MAR-24	Variance
CURRENT ASSETS					**CURRENT LIABILITIES**			
BMO - GENERAL ACCT	-2,938	233,161	-236,099		ACCOUNTS PAYABLE	205,037	198,321	6,716
BMO - NEW ACCOUNT	14,430	0	14,430		ACCOUNTS PAYABLE - OTHER	0	9,500	-9,500
CASH ON HAND	9,974	11,994	-2,021		ACCOUNTS PAYABLE - M/C & TOURNAMENTS	541	12,750	-12,208
BMO - CAPITAL ACCT	2,846	20,075	-17,229		ACCTS PAYABLE-BUILD A GREEN FUND	1,425	0	1,425
A/R - MEMBERSHIP	-13,351	163,471	-176,822		WAGES & BENEFITS	0	0	0
ACCOUNTS RECEIVABLE	1,368	1,267	101		PST	5,112	6,235	-1,123
A/R - OTHER	159	0	159		GST	40,392	40,262	130
INVENTORY - PRO SHOP	121,670	162,301	-40,632		DEFERRED REVENUE	591	591	0
INVENTORY - GROUNDS	40,040	72,316	-32,275		GIFT CERTIFICATES OUTSTANDING	22,975	20,222	2,754
INVENTORY - KITCHEN	18,630	33,943	-15,313		PREPAID BAR BILL	76,600	70,387	6,213
INVENTORY - BAR	15,781	19,641	-3,859		PREPAID CAPITAL IMPROVEMENT	106,914	0	106,914
PREPAID EXPENSES	0	0	0		GOLF EMS FEE	9	0	9
	208,608	718,168	-509,560			459,597	358,267	101,330
CAPITAL ASSETS					**LONG TERM LIABILITES**			
BUILDINGS L/H IMPROV	2,575,950	2,558,007	17,943		BANK LOAN MORTGAGE	1,253,867	1,386,307	-132,440
COMPUTERS	85,409	84,199	1,210		BANK LOAN - IRRIGATION PROJECT	1,732,999	1,877,668	-144,669
COMPUTER SOFTWARE	71,542	71,542	0		BANK LOAN - PUTTING GREEN	271,194	0	271,194
EQUIPMENT	3,661,637	3,350,872	310,765		CART LEASES	225,319	225,319	0
FURNITURE & FIXTURES	223,669	223,343	326		GROUNDS EQUIP LEASES	807,650	807,650	0
BAR/KITCHEN SMALL WARES	10,961	10,961	0		DEFERRED CAPITAL CONTRIBUTIONS	270,000	270,000	0
CHEMICAL STORAGE	43,220	43,220	0			4,561,029	4,566,944	-5,915
VEHICLE - COMPANY TRUCK	25,781	25,781	0					
DESERT WASHROOM	42,258	42,258	0			5,020,625	4,925,211	95,414
IRRIGATION	2,357,809	2,316,171	41,638					
GROUNDS EQUIP CAPITAL LEASE	1,532,435	1,532,435	0					
DRIVING RANGE	180,485	173,453	7,032					
GOLF COURSE L/H IMPROV	4,401,388	4,272,376	129,012					
PARKING LOT	108,577	108,577	0		**EQUITY**			
POWER LINES	4,823	4,823	0		RETAINED EARNINGS - PREVIOUS YEAR	1,797,568	1,993,726	-196,158
FENCING	33,085	33,085	0		CURRENT EARNINGS	700,182	601,072	99,110
WATER & FUEL TANKS	7,899	7,899	0					
	15,366,926	14,859,000	507,926			2,497,750	2,594,798	-97,048
ACCUM DEPRECIATION	8,057,159	8,057,159	0					
	7,309,767	6,801,841	507,926					
	7,518,375	**7,520,009**	**-1,634**			**7,518,375**	**7,520,009**	**-1,634**
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OSOYOOS GOLF CLUB										
SUMMARY STATEMENT OF INCOME AND EXPENSES										
FOR THE MONTH ENDED MARCH 31, 2025										
								2024	2024/25	2025
	MAR - 2025			MAR-24	YTD - 2025			YTD	ACTUAL	TOTAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	ACTUAL	BUDGET	VARIANCE	Actual	VARIANCE	BUDGET
REVENUE										
ADMINISTRATION	240	373	-133	413	601	1,119	-518	939	-338	9,476
GOLF OPS	172,918	160,233	12,685	219,147	1,258,020	1,351,733	-93,713	1,145,271	112,749	3,874,459
FOOD & BEVERAGE	51,603	32,119	19,484	38,253	51,800	32,119	19,681	54,512	-2,712	1,240,827
TOTAL REVENUE	**224,762**	**192,725**	**32,037**	**257,814**	**1,310,421**	**1,384,971**	**-74,550**	**1,200,723**	**109,699**	**5,124,762**
WAGES										
ADMINISTRATION	24,093	25,403	-1,310	21,320	69,145	73,731	-4,586	62,880	6,265	312,132
CLUBHOUSE	5,833	5,250	583	5,558	14,370	14,250	120	13,739	630	60,000
GROUNDS	36,586	73,903	-37,317	53,648	80,484	147,805	-67,321	97,724	-17,240	995,300
GOLF OPS	28,166	32,552	-4,386	25,255	42,606	52,712	-10,106	57,307	-14,701	463,848
FOOD & BEVERAGE	24,963	34,526	-9,563	23,418	53,787	66,094	-12,307	52,603	1,185	570,491
TOTAL WAGES	**119,641**	**171,634**	**-51,993**	**129,199**	**260,391**	**354,592**	**-94,201**	**284,252**	**-23,861**	**2,401,771**
EXPENSES										
ADMINISTRATION	44,464	31,700	12,764	30,164	115,650	88,225	27,425	82,941	32,709	446,425
CLUBHOUSE	7,080	12,555	-5,475	7,277	17,667	30,115	-12,448	21,534	-3,868	160,535
GROUNDS	70,200	68,050	2,150	19,738	131,584	142,400	-10,816	133,621	-2,037	778,250
GOLF OPS	24,492	37,477	-12,985	21,166	46,847	64,382	-17,535	44,843	2,004	423,418
FOOD & BEVERAGE	33,476	17,949	15,527	20,566	38,100	19,699	18,401	32,460	5,640	546,580
TOTAL EXPENSES	**179,712**	**167,731**	**11,981**	**98,910**	**349,848**	**344,821**	**5,027**	**315,398**	**34,450**	**2,355,208**
NET AMOUNT	**-74,592**	**-146,640**	**72,049**	**29,704**	**700,182**	**685,558**	**14,624**	**601,072**	**99,110**	**367,783**
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OSOYOOS GOLF CLUB								YTD	2024/25	2025
ADMINISTRATION	MAR - 2025			MAR-24	YTD - 2025			2024	ACTUAL	TOTAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	ACTUAL	BUDGET	VARIANCE	ACTUAL	VARIANCE	BUDGET
REVENUE										
PST COMMISSION	29	198	-169	152	261	594	-333	378	-117	**2,376**
BANK & OTHER INTEREST	14	75	-61	61	35	225	-190	161	-126	**900**
SPONSORSHIP REVENUE	0	0	0	0	0	0	0	0	0	**5,000**
NON GOLF EVENT REVENUE	197	100	97	200	305	300	5	400	-95	**1,200**
TOTAL REVENUE	**240**	**373**	**-133**	**413**	**601**	**1,119**	**-518**	**939**	**-338**	**9,476**
WAGES & SALARIES	**24,093**	**25,403**	**-1,310**	**21,320**	**69,145**	**73,731**	**-4,586**	**62,880**	**6,265**	**312,132**
EXPENSES:										
ACCOUNTING & LEGAL	0	350	-350	320	0	1,050	-1,050	320	-320	**17,200**
ADVERTISING & MARKETING	11,537	6,500	5,037	2,185	18,396	9,000	9,396	3,514	14,883	**75,750**
BANK & OTHER CHARGES	881	500	381	348	7,681	1,500	6,181	2,085	5,596	**11,900**
BOARD OF DIRECTORS EXPENSE	1,882	1,000	882	1,203	2,498	1,000	1,498	1,203	1,295	**5,000**
FEES, LICENSES & DUES	1,465	800	665	21	2,509	6,800	-4,291	184	2,325	**34,600**
CLUB CHAMPIONSHIP	0	0	0	0	0	0	0	0	0	**1,000**
COMPUTER REPAIRS & IT SERVICES	693	500	193	1,965	1,841	1,700	141	3,060	-1,219	**11,350**
CREDIT CARD CHARGES	4,061	2,500	1,561	3,563	11,140	8,500	2,640	7,718	3,422	**31,000**
INTEREST - MORTGAGE	6,970	7,000	-30	7,665	20,421	21,000	-579	22,694	-2,274	**84,000**
INTEREST - IRRIGATION	10,429	9,750	679	11,293	31,577	29,250	2,327	34,086	-2,509	**117,000**
INTEREST - PUTTING GREEN	775	0	775	0	1,805	0	1,805	0	0	**0**
OFFICE SUPPLIES	268	1,000	-732	28	942	2,500	-1,558	1,332	-390	**7,500**
POSTAGE & FREIGHT	0	50	-50	100	50	150	-100	200	-150	**1,500**
PRINTING & PHOTOCOPING	630	200	430	316	1,371	600	771	1,159	212	**3,300**
PROMOTION	2,284	250	2,034	271	2,634	575	2,059	741	1,894	**4,175**
PROPERTY TAXES	0	0	0	0	0	0	0	0	0	**22,000**
STAFF RECRUITMENT	589	250	339	0	3,192	500	2,692	2,000	1,192	**1,000**
TELEPHONE & INTERNET	774	850	-76	887	2,348	2,550	-202	2,646	-298	**10,200**
TOURNAMENT EXPENSE	0	150	-150	0	0	150	-150	0	0	**2,500**
TRAINING	0	0	0	0	401	50	351	0	401	**50**
TRAVEL	1,227	50	1,177	0	1,449	1,350	99	0	1,449	**5,400**
UTILITIES	0	0	0	0	5,395	0	5,395	0		
	44,464	**31,700**	**12,764**	**30,164**	**115,650**	**88,225**	**27,425**	**82,941**	**32,709**	**446,425**
TOTAL ADMIN EXPENSES	**68,557**	**57,103**	**11,454**	**51,485**	**184,795**	**161,956**	**22,839**	**145,820**	**38,975**	**758,557**
NET PROFIT/LOSS	**-68,317**	**-56,730**	**-11,587**	**-51,071**	**-184,194**	**-160,837**	**-23,357**	**-144,881**	**-39,313**	**-749,081**
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OSOYOOS GOLF CLUB								YTD	2024/25	2025
CLUBHOUSE	MAR - 2025			MAR-24	YTD - 2025			2024	ACTUAL	TOTAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	ACTUAL	BUDGET	VARIANCE	ACTUAL	VARIANCE	BUDGET
WAGES & SALARIES	**5,833**	**5,250**	**583**	**5,558**	**14,370**	**14,250**	**120**	**13,739**	**630**	**60,000**
EXPENSES:										
INSURANCE	0	0	0	0	0	0	0	0	0	50,000
SECURITY	150	140	10	135	450	420	30	405	45	1,680
TELEVISION	758	340	418	352	908	1,020	-112	1,059	-151	4,080
SUPPLIES	1,364	3,500	-2,136	621	1,528	7,500	-5,972	2,179	-651	20,000
R&M - AUTOMOTIVE	0	250	-250	200	1,492	2,250	-758	2,081	-589	4,500
R&M - BUILDINGS	600	2,000	-1,400	667	2,438	5,000	-2,562	1,594	844	18,000
R&M - PARKING LOT	0	375	-375	0	0	375	-375	0	0	1,475
SIGNAGE	0	500	-500	19	0	500	-500	1,944	-1,944	2,000
UTILITIES - GARBAGE	1,064	2,250	-1,186	2,262	1,460	3,450	-1,990	3,705	-2,245	20,400
UTILITIES - FORTIS GAS	1,512	1,500	12	1,530	5,007	4,500	507	4,707	301	18,000
UTILITIES - FORTIS POWER	1,632	1,700	-68	1,491	4,384	5,100	-716	3,861	523	20,400
	7,080	**12,555**	**-5,475**	**7,277**	**17,667**	**30,115**	**-12,448**	**21,534**	**-3,868**	**160,535**
TOTAL HOUSE EXPENSES	**12,913**	**17,805**	**-4,892**	**12,834**	**32,036**	**44,365**	**-12,329**	**35,273**	**-3,237**	**220,535**
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OSOYOOS GOLF CLUB								YTD	2024/25	2025
FOOD & BEVERAGE	MAR - 2025			MAR-24	YTD - 2025			2024	ACTUAL	TOTAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	ACTUAL	BUDGET	VARIANCE	ACTUAL	VARIANCE	BUDGET
REVENUE										
F & B - FOOD	30,190	16,547	13,643	19,881	30,190	16,547	13,643	33,064	-2,874	714,618
F & B - WINE	6,446	3,116	3,330	3,676	6,446	3,116	3,330	5,956	490	95,612
F & B - CIDERS & COOLERS	1,225	1,486	-261	1,753	1,274	1,486	-212	1,759	-486	61,338
F & B - LIQUOR	2,636	2,204	432	2,600	2,636	2,204	432	2,834	-198	66,441
F & B - DRAFT	4,522	3,967	555	4,680	4,522	3,967	555	5,055	-533	109,955
F & B - BEER	3,640	2,726	914	3,216	3,727	2,726	1,001	3,270	457	115,159
F & B - LITTER	170	0	170	0	170	0	170	0	170	1,036
F & B - NON ALCOHOLIC	2,774	2,073	701	2,446	2,836	2,073	763	2,573	262	72,668
F & B - RETAIL	0	0	0	2	0	0	0	2	-2	0
ROOM RENTAL	0	0	0	0	0	0	0	0	0	4,000
TOTAL REVENUE	**51,603**	**32,119**	**19,484**	**38,253**	**51,800**	**32,119**	**19,681**	**54,512**	**-2,712**	**1,240,827**
COGS										
COGS - FOOD	16,333	6,205	10,128	12,711	16,229	6,205	10,024	15,799	431	267,982
COGS - WINE	2,736	1,309	1,427	1,515	2,736	1,309	1,427	1,458	1,278	40,157
COGS - CIDERS & COOLERS	355	565	-210	725	307	565	-258	1,016	-709	23,309
COGS - LIQUOR	-16	397	-413	629	-16	397	-413	689	-705	11,959
COGS - DRAFT	1,627	1,270	357	1,831	1,627	1,270	357	1,818	-191	35,186
COGS - BEER	871	872	-1	593	871	872	-1	883	-12	36,851
COGS - LITTER	331	0	331	141	121	0	121	268	-147	394
COGS - NON ALCOHOLIC	3,202	829	2,372	-184	3,202	829	2,372	1,131	2,070	29,067
COGS - RETAIL	-1	0	-1	6	-1	0	-1	6	-7	0
TOTAL COGS	**25,437**	**11,447**	**13,990**	**17,968**	**25,076**	**11,447**	**13,629**	**23,067**	**2,009**	**444,905**
TOTAL NET REVENUE	**26,166**	**20,672**	**5,494**	**20,286**	**26,724**	**20,672**	**6,053**	**31,445**	**-4,721**	**795,922**
WAGES & SALARIES	**24,963**	**34,526**	**-9,563**	**23,418**	**53,787**	**66,094**	**-12,307**	**52,603**	**1,185**	**570,491**
EXPENSES										
FEES, LICENSES & DUES	0	0	0	0	400	450	-50	400	0	2,175
COMPUTER REPAIRS & IT SERVICES	166	165	1	166	497	495	2	332	166	1,980
CREDIT CARD CHARGES	894	562	332	671	2,335	562	1,773	1,957	379	21,714
LINEN & UNIFORM RENTAL/CLEANING	0	75	-75	0	0	75	-75	232	-232	750
OFFICE SUPPLIES	0	43	-43	0	291	43	248	343	-53	1,675
PROMOTION	0	100	-100	0	0	300	-300	0	0	1,200
PROMOTION - STAFF DISC	700	209	491	272	713	209	504	383	330	8,065
TELEPHONE & INTERNET	0	0	0	0	0	0	0	0	0	0
TRAINING	0	1,000	-1,000	0	0	1,000	-1,000	0	0	2,000
TRAVEL	13	50	-37	0	13	50	-37	0	13	400
UNIFORMS	178	2,500	-2,322	0	178	2,500	-2,322	0	178	2,500
CASH SHORT/OVER	-1	0	-1	-22	-1	0	-1	-22	21	0
SUPPLIES	4,286	1,124	3,162	1,146	6,346	1,124	5,222	2,813	3,533	43,429
R&M - EQUIPMENT	1,578	289	1,289	140	1,803	289	1,514	2,507	-703	11,167
RENTAL - EQUIPMENT	225	385	-160	225	449	1,155	-706	449	0	4,620
	8,039	**6,502**	**1,537**	**2,599**	**13,024**	**8,252**	**4,772**	**9,393**	**3,632**	**101,675**
TOTAL F&B EXPENSES	**33,002**	**41,028**	**-8,026**	**26,017**	**66,811**	**74,346**	**-7,535**	**61,995**	**4,816**	**672,166**
NET PROFIT/LOSS	**-6,836**	**-20,356**	**13,520**	**-5,731**	**-40,087**	**-53,674**	**13,587**	**-30,550**	**-9,537**	**123,756**

OSOYOOS GOLF CLUB								YTD	2024/25	2025
GOLF OPERATIONS	MAR - 2025			MAR-24	YTD - 2025			2024	ACTUAL	TOTAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	ACTUAL	BUDGET	VARIANCE	ACTUAL	VARIANCE	BUDGET
REVENUE										
PRO SHOP - MERCHANDISE	12,593	17,595	-5,002	14,605	13,023	17,595	-4,572	16,348	-3,325	297,520
POWER CART RENTAL DAILY	16,837	14,288	2,549	14,050	19,833	14,288	5,545	15,175	4,658	503,389
POWER CART YEARLY LEASE	16,226	11,000	5,226	36,196	158,248	165,000	-6,752	121,910	36,339	178,750
GOLF SHOP RENTALS	126	400	-274	391	126	400	-274	391	-266	16,000
RANGE PASSES	2,415	3,000	-585	3,070	2,415	3,500	-1,085	3,630	-1,215	20,000
TRACKAGE/CART STORAGE	1,286	3,800	-2,514	6,038	40,104	34,800	5,304	27,338	12,766	34,800
CLUB STORAGE	2,471	1,000	1,471	3,290	14,743	13,750	993	13,175	1,568	15,400
MEMBERSHIP DUES/RETAINERS	67,188	40,000	27,188	82,093	922,552	1,015,000	-92,448	872,964	49,588	1,088,400
GREEN FEES	48,836	65,000	-16,164	38,234	69,176	65,000	4,176	43,034	26,142	1,672,500
INITIATION FEES	4,643	4,000	643	17,143	17,500	22,000	-4,500	21,905	-4,405	39,500
LESSONS	299	150	149	4,036	299	400	-101	9,370	-9,071	3,200
EARLY PAYMENT DISCOUNTS	0	0	0	0	0	0	0	30	-30	5,000
TOTAL REVENUE	**172,918**	**160,233**	**12,685**	**219,147**	**1,258,020**	**1,351,733**	**-93,713**	**1,145,271**	**112,749**	**3,874,459**
COGS										
COGS - MERCHANDISE	11,782	11,437	345	10,045	11,430	11,437	-7	12,237	-807	193,388
COGS - FUEL FOR CARTS	137	100	37	141	259	250	9	248	11	4,000
COGS - R&M POWER CARTS	1,274	2,500	-1,226	338	1,428	2,500	-1,072	2,226	-798	20,000
COGS - POWER CARTS LEASE	6,160	11,165	-5,005	6,160	18,481	28,495	-10,014	18,481	0	128,980
TOTAL COGS	**19,353**	**25,202**	**-5,849**	**16,684**	**31,597**	**42,682**	**-11,085**	**33,191**	**-1,594**	**346,368**
TOTAL NET REVENUE	**153,565**	**135,031**	**18,534**	**202,462**	**1,226,422**	**1,309,051**	**-82,629**	**1,112,079**	**114,343**	**3,528,091**
WAGES & SALARIES	**28,166**	**32,552**	**-4,386**	**25,255**	**42,606**	**52,712**	**-10,106**	**57,307**	**-14,701**	**463,848**
EXPENSES										
FEES, LICENSES & DUES	0	2,500	-2,500	435	1,410	4,175	-2,765	435	975	11,500
COMPUTER REPAIRS & IT SERVICES	429	450	-21	375	1,286	1,900	-614	1,072	214	6,500
CREDIT CARD CHARGES	4,061	3,500	561	3,563	11,141	7,500	3,641	7,718	3,423	32,250
OFFICE SUPPLIES	0	75	-75	0	11	275	-264	185	-175	1,000
POSTAGE & FREIGHT	0	250	-250	0	0	350	-350	163	-163	800
TRAINING	0	0	0	0	0	0	0	0	0	1,000
TRAVEL	0	0	0	0	0	0	0	43	-43	2,500
UNIFORMS	530	1,500	-970	0	530	1,500	-970	493	37	3,500
CASH SHORT/OVER	-3	0	-3	-6	-3	0	-3	-9	7	0
SUPPLIES	-145	1,000	-1,145	115	283	3,000	-2,717	1,227	-944	12,000
R&M - DRIVING RANGE	267	3,000	-2,733	0	592	3,000	-2,408	325	267	6,000
	5,139	**12,275**	**-7,136**	**4,481**	**15,250**	**21,700**	**-6,450**	**11,652**	**3,598**	**77,050**
TOTAL PRO SHOP EXPENSES	**33,305**	**44,827**	**-11,522**	**29,736**	**57,856**	**74,412**	**-16,556**	**68,959**	**-11,103**	**540,898**
NET PROFIT/LOSS	**120,260**	**90,204**	**30,056**	**172,726**	**1,168,567**	**1,234,639**	**-66,072**	**1,043,121**	**125,446**	**2,987,193**
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OSOYOOS GOLF CLUB								YTD	2024/25	2025
GROUNDS	MAR - 2025			MAR-24	YTD - 2025			2024	ACTUAL	TOTAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	ACTUAL	BUDGET	VARIANCE	ACTUAL	VARIANCE	BUDGET
WAGES & SALARIES	**36,586**	**73,903**	**-37,317**	**53,648**	**80,484**	**147,805**	**-67,321**	**97,724**	**-17,240**	**995,300**
EXPENSES:										
OFFICE SUPPLIES	0	50	-50	0	145	200	-55	17	128	400
TRAINING	713	0	713	0	713	0	713	0	713	3,500
UNIFORMS	374	250	124	897	374	750	-376	897	-523	4,750
FUEL & OIL	2,214	3,000	-786	3,002	2,214	5,000	-2,786	4,427	-2,213	71,500
CHEMICALS	16,242	6,000	10,242	5,372	17,215	6,000	11,215	4,096	13,119	124,500
WETTING AGENTS	0	0	0	-22,640	0	0	0	0	0	81,600
FERTILIZER	0	3,500	-3,500	-15,815	0	3,500	-3,500	1,136	-1,136	24,500
GARDEN/PLANT MATERIAL	0	0	0	0	0	0	0	0	0	5,500
SEED	5,050	8,000	-2,950	7,525	5,050	8,000	-2,950	7,525	-2,475	22,250
SAND & AMENDMENTS	4,211	3,000	1,211	4,345	4,211	3,000	1,211	4,345	-133	47,500
SOIL, TISSUE, WATER TESTING	0	500	-500	0	0	500	-500	0	0	2,000
COURSE SUPPLIES	126	2,000	-1,874	3,464	20,680	19,300	1,380	11,113	9,567	29,000
NEW EQUIPMENT LEASE	15,781	15,000	781	15,781	47,344	45,000	2,344	47,344	0	221,300
R&M - BUILDINGS	732	1,500	-768	350	1,561	3,000	-1,439	846	715	7,500
R&M - EQUIPMENT	2,523	2,500	23	4,752	7,502	6,500	1,002	5,921	1,581	34,000
R&M - IRRIGATION	19,102	20,000	-898	8,910	19,176	35,000	-15,824	39,280	-20,104	46,000
RENTAL - EQUIPMENT	0	0	0	522	0	0	0	522	-522	8,500
SHOP SUPPLIES	357	900	-544	906	654	1,700	-1,046	1,612	-958	9,200
STAFF TOOLS	490	100	390	155	490	200	290	155	335	1,500
UTILITIES - FORTIS POWER	2,285	1,750	535	2,211	4,255	4,750	-495	4,386	-131	33,250
	70,200	**68,050**	**2,150**	**19,738**	**131,584**	**142,400**	**-10,816**	**133,621**	**-2,037**	**778,250**
TOTAL GROUNDS EXPENSES	**106,786**	**141,953**	**-35,168**	**73,386**	**212,068**	**290,205**	**-78,137**	**231,345**	**-19,277**	**1,773,550**